

GARLAND & ZHANG
Free Trade Zone Industrial Platform Prospectus
(Updated November, 2025)

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1. Executive Summary

Garland & Zhang (G&Z) is establishing a nationwide, multi-state manufacturing and logistics ecosystem anchored by an Alternative Site Framework (ASF) Free Trade Zone (FTZ). The project integrates global manufacturing partners, U.S. small-business incentives, tribal trust land governance, and advanced logistics capabilities into a single, scalable model.

The initiative is structured to:

- expand U.S. manufacturing capacity,
- strengthen American supply-chain resilience,
- attract foreign direct investment through safe, transparent, domestic ownership,
- accelerate factory development in HUBZones and underserved communities, and
- create a cooperative, multi-nation industrial network operating through legally recognized FTZ structures.

G&Z's approach is backed by thousands of international manufacturers, strong interest from U.S. and European financial institutions, and support from global logistics leader Sinotrans and multiple foreign ministries of commerce.

2. Tribal Trust Land Framework and Governance

Garland & Zhang (G&Z) will acquire land privately and, where appropriate, place selected parcels into trust under Bureau of Indian Affairs procedures. This trust structure is established **for the exclusive and permanent benefit of the Garland family as an American Indian descendant group**, in accordance with federal law. This ensures that strategically important industrial sites remain under U.S. oversight and domestic control.

G&Z may also purchase land from other Indian owners where permissible, and will additionally acquire property within HUBZones and other targeted development areas

across multiple states. These lands will be used for manufacturing facilities, logistics centers, commercial developments, residential projects, and other economic infrastructure.

The trust framework is not governed by any specific tribe. G&Z will work cooperatively with tribes across the United States and Canada as partners in development, but **all operational control rests with G&Z**. This enables the creation of a unified, global supply-chain system managed from the United States and supported by trade-zone collaborations around the world.

This model aligns with federal priorities for tribal economic empowerment, HUBZone revitalization, and industrial expansion, while also providing international partners with a stable, lawful, and transparent structure for participation.

3. Project Scope and National Footprint

G&Z intends to operate across multiple U.S. states, with an initial wave of factory sites located in:

- SBA-designated HUBZones
- underserved regions identified through SBA demographic and economic mapping
- tribal trust lands eligible for FTZ designation

Using ASF authority, facilities can be activated quickly at any of the more than 380 U.S. ports. The project aims to deploy dozens of factory clusters, with additional locations in Canada coordinated through reciprocal trade-zone frameworks.

4. International Manufacturing Network

G&Z has secured firm commitments from a large network of global manufacturers who have **agreed to begin construction of factories and warehouses immediately** within G&Z-controlled development areas. These companies will work with G&Z to deploy facilities, workforce strategies, and production systems to begin operations as soon as sites are activated.

The initial production model follows U.S. law for American-finished goods:

- approximately three-quarters of manufacturing is completed abroad under American specifications;

- the final quarter is completed in the United States, which allows the products to qualify under applicable American manufacturing and origin standards.

G&Z is not integrating into an existing supply chain. We are **building a new, global supply-chain platform under G&Z supervision**, coordinated with trade-zone partners around the world.

5. Logistics System: Sinotrans Partnership

To support this expansion, G&Z works with **one of the world's largest logistics and supply-chain groups** and its affiliated networks in multiple continents. This organization provides:

- door-to-site delivery of materials,
- integrated international freight services,
- multimodal transport capabilities,
- and global technical support personnel.

We intentionally avoid naming this company in public documents to prevent unnecessary geopolitical sensitivities. G&Z's role is to coordinate these capacities into a unified transportation and delivery system under G&Z supervision.

6. Custom Factory Model

G&Z will offer **custom-built factories** for international companies seeking U.S. manufacturing capacity. Key features include:

- turnkey construction on trust land with secure, long-term leases,
- tenant-controlled design specifications informed by their home-country engineering teams,
- Sinotrans-managed delivery of materials to minimize delays,
- a supply-chain infrastructure aligned with SBA and FTZ incentives, and
- integrated workforce strategies, including lawful use of specialized foreign technicians during build-out phases.

Many global firms have already formally committed to establishing operations using this model.

7. Specialized Workforce Deployment

Global partners may send specialized technical personnel—engineers, system installers, and experts in proprietary manufacturing processes—to assist with the deployment of advanced production systems. These professionals will work under ordinary U.S. legal provisions for business-visitor and technical-specialist categories.

G&Z complies fully with all U.S. statutes and regulations governing technical personnel.

8. Financing and Investment Structure

G&Z is not seeking federal funds.

Project financing is available through **financial institutions around the world**, including Asian, European, and American groups.

G&Z will package investment opportunities for private and institutional investors globally, with particularly strong interest from Asia, where consumer saving levels and investment pools are substantial.

These investments will support manufacturing facilities, logistics centers, mining partnerships, recycling plants, water-infrastructure projects, and commercial developments within HUBZones and trust areas.

9. Minerals, Recycling, and Industrial Processing

G&Z and its partners maintain documented mineral-supply relationships across Africa, Russia, South America, Australia, Tonga, and other regions.

G&Z will work with mine owners to advance mineral processing using modern technologies and will develop recycling facilities throughout the United States capable of recovering up to **97% of industrial materials**, with the remaining 3% processed as carbon black for agricultural applications.

Additional infrastructure concepts include Mississippi-basin water-canal development and other long-standing regional projects that have lacked financing until now.

10. International Government and Commercial Support

G&Z maintains active relationships with commercial institutions, financial groups, and governmental bodies across many countries. We have submitted proposals to **China Credit Trust** and are in communication with several large Asian banks regarding long-term investment participation.

A detailed list of supporters can be provided confidentially to U.S. authorities upon request.

These governments support manufacturers seeking reliable, U.S.-based production capacity and view G&Z as a stable, accountable pathway.

11. Reciprocal Trade Rights and Xiamen Framework

Through attorney Peter Lee, G&Z has confirmed that its FTZ structure can operate in reciprocity with an equivalent trade-zone framework in **Xiamen Port**.

This arrangement provides:

- bidirectional trade flows (U.S.→Asia and Asia→U.S.),
- harmonized customs processes,
- predictable logistics timelines, and
- a unified governance framework under G&Z.

This positions the U.S. FTZ as part of a global network rather than a domestic-only platform.

12. Purpose and Strategic Alignment

This initiative is designed to:

- reduce geopolitical tension by channeling competition into productive economic cooperation,
- strengthen American industrial capacity,
- attract global partners seeking stable U.S. manufacturing entry points,
- provide economic development for tribal communities and rural HUBZones,
- support workforce development and long-term domestic job creation,
- promote efficient, sustainable supply-chain practices, and
- create an integrated, multinational manufacturing community focused on shared prosperity, not conflict.

The project aligns directly with U.S. strategic interests in reindustrialization, supply-chain security, and constructive international engagement.

Conclusion

Garland & Zhang represents a new model for international manufacturing collaboration: domestically controlled, globally integrated, economically sustainable, and strategically aligned with U.S. national interests.

With thousands of manufacturers, multiple governments, major logistics providers, and domesticated financial institutions prepared to participate, the G&Z FTZ program offers an unprecedented opportunity to expand American industrial capacity—rooted in tribal economic empowerment and supported by a transparent, accountable governance framework.